### SHEFFIELD CITY COUNCIL

## INDIVIDUAL CABINET MEMBER DECISION RECORD

The following decision was taken on 22<sup>nd</sup> August 2019 by the Cabinet Member for Health and Social Care.

Date notified to all members: 27<sup>th</sup> August 2019

The end of the call-in period is 4:00 pm on 2 September 2019

Unless called-in, the decision can be implemented from 3<sup>rd</sup> September 2019

### 1. TITLE

Commissioning of Housing Related Support Services

### 2. **DECISION TAKEN**

That the lead Cabinet Member for Health and Social Care:

- Endorses the development of a more integrated approach to the commissioning of housing related and prevention support services as set out in this report; and
- Approves the development of a work programme to implement changes to the way housing related support services are commissioned as part of a wider integration with other significant council strategies; and
- Notes that the first phase contract changes and savings set out in this report will be enacted through a further formal decision by the Director of Commissioning Inclusion and Learning in accordance with authority delegated by Cabinet in 2016.

#### 3. Reasons For Decision

A redesigned more integrated commissioning approach will:

- a) Deliver better, more preventative outcomes for vulnerable people; and
- b) Be more effective and efficient in terms of commissioning capacity and resources; and
- c) Ensure the Council works more effectively with partners to make the best use of public money.

# 4. Alternatives Considered And Rejected

1.The Council could continue to commission housing related support services through a specific budget and dedicated commissioning programme. This option has been rejected because increasingly the needs of the population are complex and often the

risk of homelessness is due to a range of other underlying factors. Designing a more integrated commissioning programme will reduce duplication in services and result in a more effective and preventative offer for people in need.

2. The Council has no statutory duty to commission housing related support services and could reduce the spend on these services significantly in order to address the current budget challenge. This option has been rejected because well delivered support demonstrably helps the council deliver its wider duties around homelessness and provide essential preventative support for some of the most vulnerable people in the city. This, in turn, reduces demand on more costly and intensive crisis interventions further down the line.

# 5. Any Interest Declared or Dispensation Granted

None.

## 6. Respective Director Responsible for Implementation

Director of Commissioning, Inclusion and Learning

# 7. Relevant Scrutiny Committee If Decision Called In

Healthier Communities and Adult Social Care Scrutiny Committee